

## Year-End Reflections: A Year of Gaps and Learning

As we close the financial year 2025–26, this moment invites reflection—tempered with gratitude and realism. While we did not fully secure our planned programme commitments and financial goals, we take measured pride in the quality and consistency of delivery under challenging circumstances. Scale expansion may have been limited, but the integrity of impact was preserved.

Our financial goals were impacted primarily by slower-than-anticipated fund mobilisation and challenges in converting promising opportunities into actionable programmes. Nevertheless, we maintained financial discipline and ensured that available resources were prioritised towards ongoing commitments.

This year has underscored a fundamental truth, albeit at the end: development work is never insulated from global and local disruptions—it is deeply intertwined with them.



One notable achievement this month was the implementation of WASH (Water, Sanitation and Hygiene) interventions in Seven schools. Though modest in scale, these interventions have meaningfully enhanced health, attendance, and behavioural awareness among children.



Global instability also influenced our operations. Abrupt changes in school schedules, a ripple effect of conflict, reduced access to students and ecosystems, leading to the deferment of certain programmes. Yet, the outcomes achieved reaffirm the importance of persistence and adaptability in our mission.

Despite the year-end marked by uncertainty, we carry forward important lessons: Strengthen diversified funding strategies, and Build resilience in programme financing.

Disruption does not define our journey—it refines it. With deep gratitude to our partners and communities, we move forward with clarity and renewed commitment, confident that meaningful change endures even in challenging times.

Warm regards,

A handwritten signature in black ink, appearing to read 'Ravi K Reddy', with a long horizontal line extending to the right.

**Dr Ravi K Reddy**

Secretary